

LEADERSHIP TRACK RECORD

Both sides of the gangway.

Senior assurance leadership grounded in 25+ years of international maritime experience - combining command at sea with more than a decade leading marine operations, vetting, fleet governance and operational risk ashore.

MASTER MARINER | FORMER HEAD OF VETTING & MARINE ASSURANCE AND DPA | LONDON BASED

LEADERSHIP SCALE

25+

years in international shipping

15

years at sea, culminating in

10+

years in senior shore leadership

130+

vessels within DOC assurance governance

~90

tanker and dry-bulk vessels under direct

Assurance capability built from the ground up

Established marine-assurance and vetting functions across tanker and dry-bulk fleets - including governance frameworks, management systems, inspection-readiness programmes, performance measures and internationally distributed teams.

SELECTED HISTORICAL PERFORMANCE

ZERO

SIRE and CDI rejections over the stated decade

1.4-1.77

average SIRE VIQ observations per inspection

3.99

average SIRE 2.0 observations per inspection in 2025

<3.6

average CDI observations per inspection

~90%

RightShip inspections securing 12-month approval

<11

average RightShip observations per inspection

3 to 5

RightShip DOC performance improvement in stars

18

marine and vetting professionals led globally

SELECTED LEADERSHIP OUTCOMES

01

Industry change embedded

Led implementation of SIRE 2.0, CDI, RightShip RISQ, DryBMS, TMSA and other major changes across tanker, dry-bulk, container and PCTC operations.

02

Commercial capability enabled

Strengthened chemical and LPG assurance, procedures and competence to support specialist cargo acceptance and additional term and spot trading opportunities.

03

Commercial access sustained

Supported fleet acceptance with major oil companies, dry-bulk charterers and international terminals across time-charter and spot markets.

04

Confidence and access recovered

Led structured recovery following incidents and acceptance restrictions through investigation, corrective action and senior stakeholder engagement.

Building assurance capability. Sustaining confidence. Protecting the ticket to trade.

Selected experience and results were achieved by Aquora's founder, Abhishek Thakur, in previous seagoing and senior shore-based leadership roles. They demonstrate relevant experience but do not guarantee future inspection, vetting, acceptance, safety or commercial outcomes.